



**BWRDD DIOGELU PLANT CANOLBARTH A
GORLLEWIN CYMRU
CYSUR
THE MID & WEST WALES SAFEGUARDING
CHILDREN BOARD**

CYNLLUN BLYNYDDOL 2017-18 ANNUAL PLAN



INTRODUCTION

I am pleased to introduce the first annual work plan for the Mid and West Wales Safeguarding Children board (CYSUR). Regional Safeguarding Boards (of which CYSUR is one) were established under Part 7 of the Social Services and Wellbeing (Wales) Act 2014. The Mid and West Wales Safeguarding Board serves the communities of Pembrokeshire, Carmarthenshire, Ceredigion and Powys with the primary focus is of safeguarding children who are experiencing or are at risk of abuse, neglect and other kinds of harm. The Board aims to protect children across the region through raising awareness of children's safeguarding issues with the public. It also provides support, advice and guidance to professionals working in our local communities who deliver a range of voluntary and statutory services. Thus the work of the board is relevant to the whole community as well as professionals such as nurses, health visitors, teachers, police officers, social workers and probation officers. Professional practice is further supported through the co-ordination of Child Practice Reviews where structured learning exercises allow practitioners to reflect on professional practice when children die or suffer serious harm. Vulnerable adults are protected through the regional adult safeguarding board, CWMPAS.

The Mid and West Wales area serves almost half the land mass of Wales and encompasses very rural and urban areas. This diversity has led us to develop four operational delivery groups in each of the four counties to reflect the diversity of the localities in this large area. I am proud of the long history of partnership working in this area and believe this action plan will lead to further improvements in practice that will ensure children are made as safe as they can be in this region.



Jake Morgan (Chair)

Director of Community Services
Carmarthenshire County Council

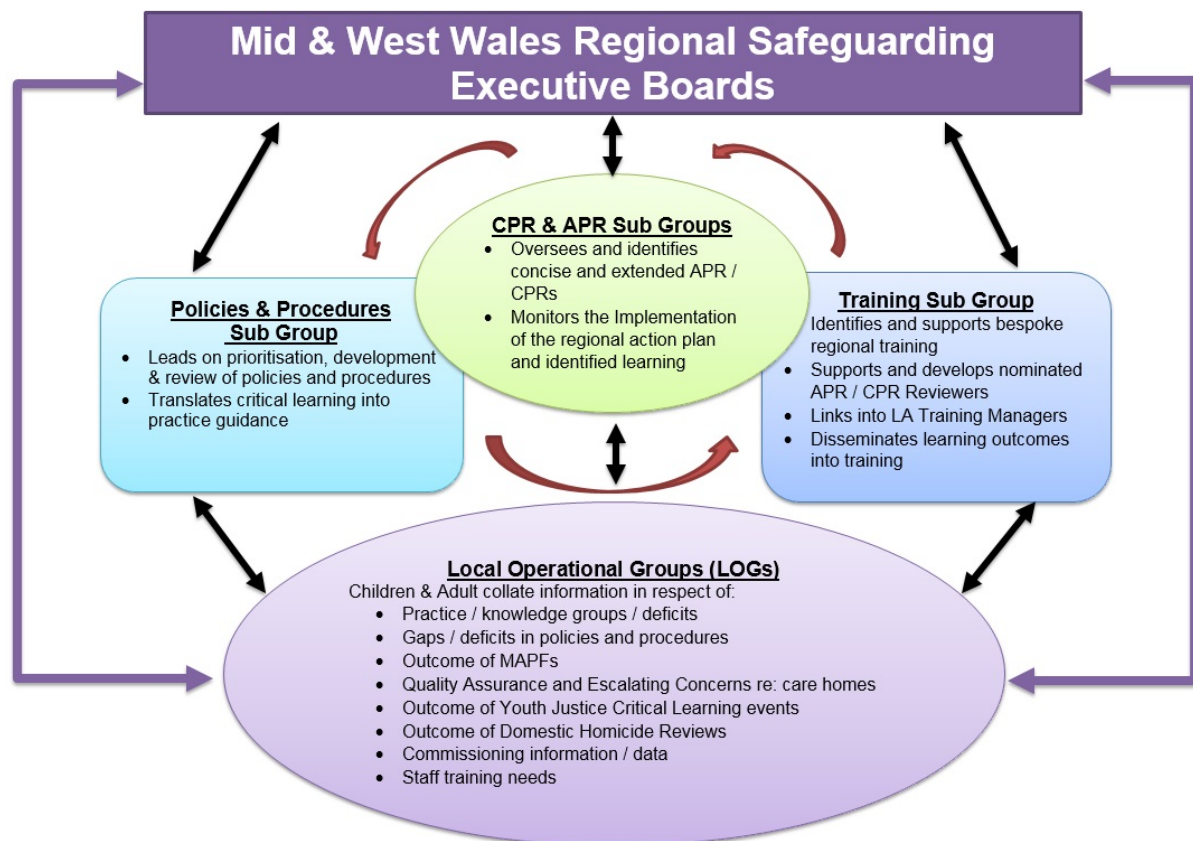
OUR VISION

The vision of the CYSUR Regional Safeguarding Children Board is that all children live their lives free from violence, abuse, neglect and exploitation and their rights are protected. All safeguarding work is sensitive to and firmly rooted in respect for differences in race, ethnicity, culture, ability, faith and sexual orientation. Engaging with and being responsive to the needs of all stakeholders, including children and young people at risk, their families, carers, service providers and the wider community, is essential to promote the Board's vision.

CYSUR Executive Board Membership	
Jake Morgan Director of Community Services, Carmarthenshire County Council (Chair)	County Hall, Carmarthen, Carmarthenshire SA31 1JP
Rhiannon Jones Director of Nursing, Powys Teaching Health Board (Vice- Chair)	Powys Teaching Health Board HQ, Glasbury House, Bronllys Hospital, Bronllys, Powys LD3 0LS
Sue Darnbrook Strategic Director: Care, Protection and Lifestyle, Ceredigion County Council	County Hall, Penmorfa, Aberaeron, Ceredigion SA46 0PA
Jonathan Griffiths Director of Social Care & Leisure, Pembrokeshire County Council	County Hall, Haverfordwest, Pembrokeshire SA61 1TP
Carol Shillabeer Interim Strategic Director – People, Powys County Council	County Hall, Llandrindod Wells, Powys LD1 5LG
Stefan Smith Head of Children’s Services, Carmarthenshire County Council	Building 2, St Davids Park, Jobswell Rd, Carmarthen, Carmarthenshire SA31 3HB
Elfed Hopkins Head of Families & Children Services, Ceredigion County Council	County Hall, Penmorfa, Aberaeron, Ceredigion SA46 0PA
Allison Parkinson Head of Children’s Services & Safeguarding, Pembrokeshire County Council	County Hall, Haverfordwest, Pembrokeshire SA61 1TP
Carolann James Head of Children’s Services, Powys County Council	County Hall, Llandrindod Wells, Powys LD1 5LG
Kate Evan-Hughes Regional representative of Directors of Education	County Hall, Haverfordwest, Pembrokeshire SA61 1TP
Anthony Griffiths Det Superintendent, Dyfed Powys Police	Protection of Vulnerable People Unit, Police HQ, Llangunnor, Carmarthen, Carmarthenshire SA31 2PF
Christine Harley Assistant Chief Executive, National Probation Service	7 Water St, Carmarthen, Carmarthenshire SA31 1PY

Deanne Martin Assistant Chief Executive, Wales Community Rehabilitation Company	7 Water St, Carmarthen, Carmarthenshire SA31 1PY
Mandy Davies Director of Nursing, Quality & Patient Experience, Hywel Dda University Health Board	Corporate Offices, Ystwyth Building, Hafan Derwen, St Davids Park, Jobswell Road, Carmarthen, Carmarthenshire SA31 3BB
Sian Passey Assistant Director Nursing Assurance and Safeguarding Corporate Nursing, Hywel Dda University Health Board	Glangwili Hospital, Dolgwilli Road, Carmarthen, Carmarthenshire SA31 2AF
Nicola Edwards Head of Safeguarding Adults & Children (Named Nurse), Hywel Dda University Health Board	Glangwili Hospital, Dolgwilli Road, Carmarthen, Carmarthenshire SA31 2AF
Dr Velupillai Vipulendran Named Doctor, Child Protection	Hywel Dda University Health Board Withybush Hospital, Fishguard Rd, Haverfordwest, Pembrokeshire SA61 2PZ
Dr Ingrid Prosser Named Doctor, Child Protection	Powys Teaching Health Board HQ, Glasbury House, Bronllys Hospital, Bronllys, Powys LD3 0LS
Pauline Galluccio Assistant Director of Safeguarding (Named Nurse), Powys Teaching Health Board	Powys Teaching Health Board HQ, Glasbury House, Bronllys Hospital, Bronllys, Powys LD3 0LS
Karen Toohey Designated Nurse, National Safeguarding Team (NHS Wales), Public Health Wales	National Safeguarding Team (NHS Wales), St Davids Park, Jobswell Road, Carmarthen, Carmarthenshire SA31 3BB
Nikki Harvey Head of Safeguarding, Welsh Ambulance Services NHS Trust	1 st Floor, Castle Court, Phoenix Way, Swansea SA7 9LA
Steve Davis Regional representative of Youth Justice Managers	County Hall, Haverfordwest, Pembrokeshire SA61 1TP
Julie Breckon Business Manager , Mid & West Wales Safeguarding Board	Mid & West Wales Safeguarding Board County Hall, Haverfordwest, Pembrokeshire SA61 1TP

BOARD STRUCTURE



Executive Board:

The CYSUR Executive Board is an overarching regional board which seeks to monitor and improve regional safeguarding activity. The Executive Board consists of senior officers from all key statutory partners and agencies (see membership table above). The Executive Board seeks to ensure it provides strong leadership and guidance to all of its statutory partners and does this by identifying annual strategic priorities and desired outcomes in respect of safeguarding activity and practice. The Executive Board also works closely with, supports and guides CYSUR's various local and regional Sub Groups.

Local Operational Groups:

Each of the four Local Authorities within Mid and West Wales host Local Operational Groups (LOGs). The purpose, membership and structure of these LOGs mirror that of the Executive Board. However, the primary objective of LOGs is to monitor and analyse safeguarding practice locally, rather than regionally. Membership consists of the Head of Children's Services, who chairs the group, senior managers and officers from local statutory agencies, including Health, Police and Probation. LOGs seek to improve safeguarding practice locally by discussing local safeguarding activity in an open and transparent environment, sharing and analysing local data and by the undertaking of practice audits. LOGs seek to share and acknowledge examples of good safeguarding practice yet will professionally challenge and hold agencies to account when safeguarding practice falls below expected standards.

Regional Child Practice Review Sub Group:

The Child Practice Review (CPR) Sub Group considers referrals from agencies where a child has either died or suffered significant impairment of health and development

as a result of abuse and neglect. The regional CPR Sub Group considers information against defined criteria within 'Working Together to Safeguard People Volume 2 – Child Practice Reviews' and makes a recommendation to the CYSUR Chair as to whether there are identified learning outcomes and whether a CPR should be undertaken to learn lessons. Practice Reviews are undertaken by a multi-agency group of professionals who collectively analyse information and identify any practice themes and lessons to learn. The report is then published as a Child Practice Review on the Board's website.

Regional Policies & Procedures Sub Group:

The Policies & Procedures Sub Group operates collaboratively and in conjunction with CYSUR's sister board, CWMPAS. This Sub Group seeks to provide guidance to professionals by the development of regional policies and procedures. A number of local policies and procedures are in place within each member organisation. A key objective for CYSUR in 2017/18 is to work towards the development of these into regional policies and procedures to help promote a more consistent regional response to safeguarding practice.

Regional Training Sub Group:

The Training Sub Group also operates collaboratively and in conjunction with CYSUR's sister board, CWMPAS. It seeks to support and guide the delivery of safeguarding training and learning across the four local authority areas and partner agency organisations. The Training Sub Group works closely with organisational training departments to ensure and promote the quality and consistency of safeguarding training and delivery. The group can commission specialist, bespoke safeguarding training across the region and works closely with other Sub Groups such as the CPR Sub Group to ensure any learning outcomes that have been identified as result of Child Practice Reviews are disseminated to staff.

OUR STRATEGIC OUTCOMES

1. Improving Outcomes: To be assured that there is efficient, effective and coordinated responses to the identified needs of children, across the 'continuum of need' that results in improved outcomes for those children
2. Better Engagement: To demonstrate that the voice of the child is central to our work and that the views of children, young people, their families and frontline practitioners inform practices and shape services
3. Increased Knowledge: To be assured that we know the children who are most at risk in our region and effectively safeguard them
4. Continuous Learning: To continually develop and improve the way we work so that outcomes for children at risk improve
5. Strong Leadership: To provide strategic leadership across the partnership in relation to safeguarding
6. Evidenced Compliance: To ensure that the Mid & West Wales Safeguarding Boards are able to demonstrate effectiveness in delivering against their statutory functions

How we intend to achieve these outcomes is outlined in the business plan below:

CYSUR: The Mid & West Wales Regional Safeguarding Children Board

Strategic Annual Plan 2017-18



OUR PLAN FOR 2017/18

1. Improving Outcomes: To be assured that there is efficient, effective and coordinated responses to the identified needs of children, across the 'continuum of need' that results in improved outcomes for those children

Focus for this year:

- Improve service delivery based on analysis of regional Quality Assurance data
- Increase the CYSUR Board's effectiveness in coordinating safeguarding business across the region

What are we going to do?	How are we going to do it?	Who is responsible?	How will we measure success?
1.1 Improve quality of information provided to the CYSUR Executive Board in respect of regional safeguarding activity	<ul style="list-style-type: none"> • Implement a Regional QA & Reporting Framework to provide the Executive Board with comparable regional safeguarding data which will identify the children most at risk, as well as key themes and trends within a national, regional and local context 	Mid & West Wales Safeguarding Board (MAWWSB) Business Unit	Regional Quality Assurance & Reporting Framework used to effectively identify the children most at risk and areas of improvement in service delivery
	<ul style="list-style-type: none"> • Collate local data from LOGs on the QA & Reporting Framework and analyse service delivery from a regional perspective to identify key areas of improvement across the region 		Thematic audit programme implemented
	<ul style="list-style-type: none"> • Implement an annual thematic audit programme which will focus upon identified priority areas 		Regional MAPF programme implemented
	<ul style="list-style-type: none"> • From these audits identify learning outcomes and disseminate them locally via the development of a regional MAPF programme 		
1.2 Strengthen reporting arrangements and communication flow between the Executive Board and Local Operational Groups	<ul style="list-style-type: none"> • Continue to improve and develop 'exception reporting' arrangements for LOG Chairs to report to the Executive Board 	MAWWSB Business Unit	More targeted LOG Chair reports to the CYSUR Executive Board
	<ul style="list-style-type: none"> • Progress in respect of regional action plans to be reported by LOGs to Executive Board as part of the Regional QA & Reporting Framework 		

1.3 Enhance business support to the Board and Sub Groups to improve coordination of the Board's safeguarding work streams	<ul style="list-style-type: none"> Develop work plans for the Regional Training and Policies & Procedures Sub Groups with identified work priorities and timescales 	MAWWSB Business Unit	Work plans in place
	<ul style="list-style-type: none"> Develop the process for monitoring Regional Child Practice Review (CPR) and Multi-Agency Professional Forum (MAPF) action plans to ensure any identified learning outcomes are disseminated 		Process for monitoring action plans in place
	<ul style="list-style-type: none"> Improve efficiency and timeliness of agenda and paper circulation by producing a clear calendar of timescales and deadlines for the Executive Board, LOG and Sub Group meetings 		Board Business Planner 2017-18 created
	<ul style="list-style-type: none"> Structure business support capacity and staffing levels, including the realignment of existing staff and the recruitment of an additional half business support post dedicated solely to supporting the Board 		Business Unit at full capacity
1.4 Establish more consistent thresholds for children across the continuum of need from universal and preventive services to those eligible for care and support and those at risk of harm and in need of protection	<ul style="list-style-type: none"> Complete regional early help threshold document which will identify and clarify what level of support and intervention should be provided to families depending upon the identified level of need 	Policies & Procedures Sub Group	Regional document in place
	<ul style="list-style-type: none"> Establish a regional position on Deprivation of Liberty Safeguards (DoLS) by developing a consistent response to the management of referrals 		Regional position agreed
1.5 Encourage schools to make better use of universal early intervention prevention services in relation to CSE, including Hidden and the Spectrum programme	<ul style="list-style-type: none"> Quarterly meetings between Board Manager and the four regional Safeguarding in Education leads to improve regional communication 	Board Manager & Safeguarding in Education leads	Regular meetings held
	<ul style="list-style-type: none"> Consideration to be given by the four regional Safeguarding in Education leads to undertake an audit of school engagement and take up of universal prevention services linked to CSE 		Audit of school engagement undertaken

2. Better Engagement: To demonstrate that the voice of the child is central to our work and that the views of children, young people, their families and frontline practitioners inform practices and shape services

Focus for this year:

- Support and strengthen communication with the CADW Junior Safeguarding Board (JSB)
- Carry out robust consultation with all stakeholders to ensure the voice of the child is central to our work
- Improve engagement and communication with vulnerable groups and service users
- Raise awareness of Board functions, profile and activity

What are we going to do?	How are we going to do it?	Who is responsible?	How will we measure success?
2.1 Improve communication and strengthen relationships between the CYSUR Executive Board and the CADW Junior Safeguarding Board	<ul style="list-style-type: none"> • As a standing agenda item, quarterly briefing reports to be provided to the CYSUR Executive Board on behalf of the CADW Junior Safeguarding Board to include their views and wishes in respect of safeguarding. 	Tros Gynnal & MAWWSB Manager	Views are recorded on CYSUR Board minutes
	<ul style="list-style-type: none"> • Reciprocal invitation to be extended for identified Senior Executive and Junior Board members to attend and participate in the quarterly CYSUR and CADW Board meetings, as appropriate 	CYSUR & CADW members	CADW & CYSUR Board members attend each other's meetings at least twice annually
2.2 Ensure the CYSUR Executive Board understands and is aware of frontline practitioner views and experiences within the context of safeguarding work	<ul style="list-style-type: none"> • The voice and experience of front line practitioners to be captured and reported to the Executive Board via the implementation of the Regional QA Framework and the undertaking of regular practice audits 	MAWWSB Business Unit	Voice of practitioners reflected in CYSUR Board business
	<ul style="list-style-type: none"> • Ensure frontline practitioners are involved in the development of training, policies and protocols 		
2.3 Ensure the views and wishes of children, young people and their families are considered within the context of safeguarding work	<ul style="list-style-type: none"> • Ensure children, young people and their families are consulted for their views on the development of new policies and protocols 	MAWWSB Business Unit	Voice of children, young people and families reflected in CYSUR Board business

2.4 Consider ways in which the Board can engage more directly with service users and members of the community	<ul style="list-style-type: none"> • Use National Safeguarding Week (NSW) as a platform to engage with members of the public and community about safeguarding and to raise awareness of the Board, its profile and functions. 	MAWWSB Business Unit	Local and Regional events scheduled during NSW
	<ul style="list-style-type: none"> • As part of their new Terms of Reference, Local Operational Groups will be required to ensure the views of community groups and service users are fed into and considered as part of their meetings. 	Local Operational Groups	Views are recorded on LOG meeting minutes
2.5 Improve and maximise the use of the Board's online presence to engage with the general public	<ul style="list-style-type: none"> • Further develop the Board website into an information sharing hub for members of the public, community groups and professionals 	MAWWSB Business Unit	Information Hub on website
	<ul style="list-style-type: none"> • Establish and develop links with all agency and partner websites, including the NISB when developed 		Links on website
	<ul style="list-style-type: none"> • Develop publicity material and utilise CYSUR online presence to raise awareness of the Board amongst the general public in a timely way 		Press releases and media coverage
	<ul style="list-style-type: none"> • Publish CYSUR Annual Report on website to highlight progress and activity 		Annual Report published on website

3. Increased Knowledge: To be assured that we know the children who are most at risk in our region and effectively safeguard them

Focus for this year: <ul style="list-style-type: none"> • Self-harm and teenage suicide • Children who are Electively Home Educated (EHE) 	<ul style="list-style-type: none"> • Families who are difficult to engage • Child Sexual Exploitation (CSE) • Children affected by parents with Mental Ill-Health
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What are we going to do?	How are we going to do it?	Who is responsible?	How will we measure success?
3.1 Ensure a regional consistent approach to safeguard children who are Electively Home Educated (EHE)	• Develop a regional protocol to safeguard children who are EHE	Policies & Procedures Sub Group	Protocol developed and approved
	• Consider if any regional briefing or training needs to be delivered regionally	Regional Training Group	Consistent regional training delivered
	• Continue dialogue and communication with the WG and NISB on behalf of the Board to strengthen legislation in respect of safeguarding children who are EHE	MAWWSB Manager	Views of the Board considered by legislators
3.2 Facilitate regional learning in relation to self-harm and teenage suicide	• Regional audit to be undertaken in respect of self-harm and teen suicide as part of the Board's Regional Audit programme	MAWWSB Business Unit	Better awareness of the region's current position on this issue
	• Regional learning event on teen suicide to be arranged and learning outcomes disseminated		Learning outcomes disseminated to improve practice in the region
3.3 Strengthen and improve how we work with conflict and families that are evasive and difficult to engage	• Commission and deliver regional training in respect of working with conflict and challenging families	Regional Training Sub Group	Consistent regional training delivered

3.4 Build upon and strengthen the region's response to Child Sexual Exploitation (CSE)	<ul style="list-style-type: none"> Regional scoping and mapping exercise of CSE services, support and resources to be considered by the Board within the context of the plan to inform future planning and response 	CYSUR Board	Strengthened Regional CSE Action Plan
	<ul style="list-style-type: none"> Delivery of the Regional CSE Action Plan 	CYSUR Board	CSE provision monitored across the region
	<ul style="list-style-type: none"> Multi-agency training sessions on managing and responding to Sexually Harmful Behaviour to be delivered across the region by Gwella Project Worker 	Regional Training Sub Group	Consistent regional training delivered
3.5 Develop a regional response to safeguarding children of parents with identified mental ill-health	<ul style="list-style-type: none"> Develop a regional protocol to safeguard children who are affected by parental mental ill-health 	Policies & Procedures Sub Group	Regional protocol developed and approved

4. Continuous Learning: To continually develop and improve the way we work so that outcomes for children at risk improve

Focus for this year:

- Dissemination of learning across the region
- Clear and consistent regional Practice Review process
- Improved awareness of statutory Board functions
- Connect safeguarding training and learning with safeguarding practice

What are we going to do?	How are we going to do it?	Who is responsible?	How will we measure success?
4.1 Develop and strengthen the recently formed all age Regional Training Sub Group	<ul style="list-style-type: none"> • Develop a short to medium term action plan to identify and deliver upon priority actions including identified training priorities identified from regional Child Practice Reviews (CPR) and Multi-Agency Professional Forums (MAPF) 	Regional Training Sub Group & MAWWSB Business Unit	Regional Training Action Plan in place
	<ul style="list-style-type: none"> • Develop a regional training strategy which will help shape and focus the group's key objectives and develop a long term plan and goals 		Regional Training Strategy in place
	<ul style="list-style-type: none"> • Identify, recruit, train and support a multi-agency group of practitioners to lead practice reviews as Independent Reviewers and support the delivery of a regional MAPF programme 		Pool of trained Independent Reviewers established
4.2 Develop a culture of continuous learning and disseminate this widely to all Board partner agencies and practitioners	<ul style="list-style-type: none"> • Develop a regular programme of MAPFs which will disseminate the messages from local and regional audits as part of the Board's Regional QA & Reporting Framework 	Local Operational Groups & MAWWSB Business Unit	Regional MAPF programme and process for dissemination of learning outcomes in place
4.3 Improve the Child Practice Review (CPR) process and strengthen links with other aligned processes	<ul style="list-style-type: none"> • Develop and implement a regional protocol for Child Practice Reviews to support existing Welsh Government guidance, including the interface with Domestic Homicide Reviews (DHR) 	CPR Sub Group & MAWWSB Business Unit	Regional CPR protocol developed and approved
	<ul style="list-style-type: none"> • Develop a direct link with the PRUDiC process and establish a process for monitoring PRUDiC activity across the region to give the Executive Board robust oversight 		Alignment with the PRUDiC process established

4.4 Improve awareness of statutory Board functions amongst practitioners and professionals	<ul style="list-style-type: none"> Undertake scoping exercise to identify that safeguarding Board functions are covered within the safeguarding training programme across the region 	Training Sub Group	Scoping exercise completed and any gaps identified
4.5 Improve the quality of regional safeguarding training	<ul style="list-style-type: none"> Work with the NISB and Care Council for Wales to establish a baseline in regard to safeguarding training and practice 	Training Sub Group	Regional training activity will be reflected in the Board's Annual Report

5. Strong Leadership: To provide strategic leadership across the partnership in relation to safeguarding

Focus for this year:

- Strengthen governance
- Review and self-assess efficacy of the Board
- Improve collaborative working with other regional and national partnership boards

What are we going to do?	How are we going to do it?	Who is responsible?	How will we measure success?
5.1 Strengthen the relationship between Local Operational Groups for safeguarding children and adults by aligning arrangements	<ul style="list-style-type: none"> • Local Operational Groups (LOGs) for both children and adults to take place on the same day and the same location across the region, incorporating a cross-cutting agenda section to jointly consider local safeguarding business and issues relevant for both children and adults 	Local Operational Groups	Aligned Children & Adult LOGs with cross-cutting section in place in all areas
	<ul style="list-style-type: none"> • Implement standard regional Terms of Reference for children and adult LOGs to encourage and develop a more consistent regional approach within the context of meeting structure, membership and agenda 		Regional ToR approved and implemented
5.2 Strengthen CYSUR oversight of local delivery	<ul style="list-style-type: none"> • Each local area to develop their own business plan which should dovetail in to the regional CYSUR plan 	Local Operational Groups	Business plans in place for each LOG
5.3 Ensure clear lines of responsibility and governance for the Board and all Sub Groups	<ul style="list-style-type: none"> • Terms of Reference for the Executive Board and all Sub Groups will be developed, reviewed and updated, where appropriate. 	MAWSB Business Unit	All ToR reviewed and approved
	<ul style="list-style-type: none"> • Develop an induction pack for new Board members which will clarify responsibilities and agency accountability 		Induction pack developed and approved
5.4 Review how the Board is delivering against its core statutory functions	<ul style="list-style-type: none"> • Commission independent consultant to carry out review of the Board's progress in respect of recommendations from the review in 2015 	CYSUR Executive Board	Review carried out and recommendations received

5.5 Strengthen Partnership working with other regional partnership collaborative, which will help identify shared strategic priorities and avoid unnecessary duplication	<ul style="list-style-type: none"> VAWDASV (Violence Against Women, Domestic Abuse & Sexual Violence) Executive Board business to be incorporated into the CYSUR Executive Board cross-cutting agenda. 	MAWWSB Business Unit	VAWDASV strategic business managed within Safeguarding Executive Board agenda
	<ul style="list-style-type: none"> Pathways for future communication between regional partnerships will be developed to identify opportunities for collaborative working where appropriate. 		Clear lines of communication between partnerships established
5.6 Improve communication between the CYSUR Board and the National Independent Safeguarding Board	<ul style="list-style-type: none"> NISB representative to regularly attend cross-cutting section of Executive Board and provide an update to members on NISB activity. 	NISB representative & MAWWSB Manager	NISB representative attends at least two meetings per year
	<ul style="list-style-type: none"> Regular meetings will be scheduled between NISB representative and Board manager; to include both CYSUR & CWMPAS Chairs on two occasions per year. 		Regular meetings held

6. Evidenced Compliance: To ensure that the Mid & West Wales Safeguarding Boards are able to demonstrate effectiveness in delivering against their statutory functions

Focus for this year:

- Better strategic oversight and monitoring of action plans
- Continuous development of regional policies and procedures
- Risk management

What are we going to do?	How are we going to do it?	Who is responsible?	How will we measure success?
6.1 Robust oversight of key regional action plans and local progress monitored regionally	<ul style="list-style-type: none"> • Regional CSE and CPR Action Plans to be included as standing agenda items in all LOGs for LOGs to self-assess on progress against relevant actions 	Local Operational Groups	Self-assessment of regional action plans carried out at LOGs
	<ul style="list-style-type: none"> • LOG Chairs to report on local progress of regional action plans on an exception principle basis as part of LOG Chairs report to CYSUR Executive Board 		Executive Board monitors regional progress on action plans
6.2 Share good practice and develop safeguarding policies and procedures on a regional basis	<ul style="list-style-type: none"> • Review regional safeguarding policies and procedures and further develop any that are no longer fit for purpose, out of date or ineffective 	Policies & Procedures Sub Group	Up-to-date, useful and effective regional safeguarding policies and procedures
	<ul style="list-style-type: none"> • Identify good practice in respect of local safeguarding policies and procedures with the view of developing regionally 		
6.3 Potential risks identified by the Board are managed, reduced or eliminated	<ul style="list-style-type: none"> • CYSUR Board Risk Register to be developed to identify potential risks and mitigating actions for the Board's business area 	MAWWSB Business Unit	Risk Register in place and monitored by all Board members
	<ul style="list-style-type: none"> • Ensure that all Sub Groups contribute and update the Risk Register, where appropriate 	All Sub Groups	Risk Register is a standing item on all Sub Groups